



CABINET
THURSDAY 29 JULY 2004
7.30 PM

COMMITTEE ROOMS 1 & 2
HARROW CIVIC CENTRE

MEMBERSHIP (Quorum 3, including the Leader or Deputy Leader)

Chair: Councillor FOULDS (Leader of the Council)

Councillors:

- | | | | |
|--------------------|-------------|--------------|--------|
| 1. Burchell | 1. D Ashton | 1. Miss Lyne | (none) |
| 2. Margaret Davine | 2. C Mote | | |
| 3. Dighé | | | |
| 4. O'Dell | | | |
| 5. N Shah | | | |
| 6. Stephenson | | | |

Contact:

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HARROW COUNCIL
CABINET
THURSDAY 29 JULY 2004

AGENDA - PART I

PROCEDURAL

1. Declarations of Interest
To receive declarations of personal or prejudicial interests, arising from business to be transacted at this meeting, from all Members present.
2. Minutes
Of the Cabinet meeting held on 24 June 2004, having been circulated, to be taken as read and signed as a correct record.
3. Arrangement of Agenda
To consider whether any of the items listed on the agenda should be considered with the press and public excluded.
4. Petitions
To receive petitions (if any) submitted by members of the public/Councillors.
5. Public Questions
To receive any public questions received in accordance with paragraph 15 of the Executive Procedure Rules.

(Note: Paragraph 15 of the Executive Procedure Rules stipulates that questions will be asked in the order notice of them was received and that there be a time limit of 15 minutes.)

POLICY / CORPORATE ITEMS

6. Forward Plan 1 July - 31 October 2004 (Pages 1 - 6)
7. Reports from the Overview and Scrutiny Committee or Sub-Committees (if any).
 - (a) Scrutiny Review Report on Special Educational Needs: (Pages 7 - 14)
Report of the Executive Director (People First)
8. Chief Executive's Directorate - Reorganisation (Pages 15 - 28)
Report of the Chief Executive

BUSINESS CONNECTIONS

9. Service and Financial Planning Process 2005-06 to 2007-08 (Pages 29 - 44)
Report of the Director of Financial and Business Strategy and Director of Organisational Performance
10. Budget Monitoring as at 30 June 2004

- (a) Revenue Budget Monitoring 2004-05 as at 30 June 2004: (Pages 45 - 72)
Report of the Director of Financial and Business Strategy
- (b) Capital Investment Monitoring 2004-05: (Pages 73 - 78)
Report of the Director of Financial and Business Strategy

ORGANISATIONAL DEVELOPMENT

- 11. Improvement Plan 2004/05 (Pages 79 - 82)
Report of the Executive Director (Organisational Development)
- 12. Race Equality Scheme Year 2 (2003/04) progress and Year 3 (2004/05) Improvements (Pages 83 - 86)
Report of the Chief Executive
- 13. Best Value Reviews (Pages 87 - 90)
Report of Executive Director (Organisational Development)
 - (a) First Contact - Recommendation from the Best Value Advisory Panel:
(Pages 91 - 118)
Report of the Executive Director (Organisational Performance)
 - (b) Best Value Review Programme - Recommendation from the Best Value Advisory Panel: (Pages 119 - 124)
Report of the Executive Director (Organisational Performance)

PEOPLE FIRST

- KEY** 14. Extension of Community Schools Programme (Pages 125 - 144)
Report of the Executive Director (People First)
 - (a) Scrutiny Review of the NHP Community Schools Pilot (Pages 145 - 160)
- KEY** 15. Reorganisation of Connexions in Harrow and West London (Pages 161 - 164)
Report of the Executive Director (People First)
- 16. A Corporate University for Harrow (To Follow)
Report of the Director of Learning and Community Development
- 17. A Summer Carnival/Mela 2005 (To Follow)
Report of the Director of Learning and Community Development

URBAN LIVING

- 18. Housing Best Value Review - Your Home Your Needs (Pages 165 - 170)
Report of the Executive Director (Urban Living)
 - (a) Your Home Your Needs - Recommendation from the Best Value Advisory Panel: (Pages 171 - 182)
Report of the Executive Director (Urban Living)

- KEY** 19. Proposal for an Indoor Tennis Centre (Pages 183 - 196)
Report of the Executive Director (Urban Living)
- KEY** 20. Organic Waste: Update of Implementation Plan (Pages 197 - 204)
Report of the Executive Director (Urban Living)
21. West London Waste Authority Joint Waste Strategy (Pages 205 - 236)
Report of the Executive Director (Urban Living)
22. Waste Minimisation Plan (Pages 237 - 262)
Report of the Executive Director (Urban Living)
- KEY** 23. Procurement of the Housing Capital Programme for 2005/6, 2006/7 and 2007/8
(Pages 263 - 268)
Report of the Executive Director (Urban Living)
24. Introductory Tenancies (Pages 269 - 284)
Report of the Executive Director (Urban Living)
- KEY** 25. Black and Minority Ethnic (BME) Housing Strategy for Harrow 2004-2007
(Pages 285 - 288)
Report of the Executive Director (Urban Living)
26. Developing and Resourcing the Local Development Framework in Harrow
(Pages 289 - 294)
Report of the Director of Strategy (Urban Living)
- (a) The Renaming of the UDP Advisory Panel - Report of the Chief Planning Officer and Recommendation from the UDP Advisory Panel (Pages 295 - 298)
- KEY** 27. Green Belt Management Strategy (Pages 299 - 306)
Report of the Chief Planning Officer
- (a) Comments from the UDP Advisory Panel (Pages 307 - 308)

General

28. Any Other Urgent Business
Which cannot otherwise be dealt with.

AGENDA - PART II

BUSINESS CONNECTIONS

29. Treasury Management Annual Report: Borrowing and Lending Activities 2003-4
(Pages 309 - 324)
Report of the Director of Financial and Business Strategy

PEOPLE FIRST

- KEY** 30. Social Care PFI Project (Community Resource Centres for People with Learning Disabilities) and Housing PFI Projects (Pages 325 - 348)
Report of the Executive Director (People First)

31. Arts Culture Harrow (To Follow)
Report of the Director of Learning and Community Development

Officers in attendance

Chief Executive
Executive Director (Business Connections)
Executive Director (Organisational Development)
Executive Director (People First)
Executive Director (Urban Living)
Director of Financial and Business Strategy
Borough Solicitor